

Forward-Looking Statements

This presentation includes "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 that reflect our current views as to future events and financial performance with respect to, without limitation, conditions in our industry, our operations, our economic performance and financial condition, including, in particular, statements under the heading, "Overview" and "Strong 2018 Outlook" and including with respect to, without limitation, the benefits and costs of our acquisitions of each of Avendra, LLC ("Avendra") and AmeriPride Services, Inc. ("AmeriPride") and related financings, as well as statements regarding these companies' services and products and statements relating to our business and growth strategy. These statements can be identified by the fact that they do not relate strictly to historical or current facts. They use words such as "outlook," "aim," "anticipate," "are or remain or continue to be confident in," "have confidence," "estimate," "expect," "will be," "will continue," "will likely result," "project, "intend," "plan," "believe," see," "look to" and other words and terms of similar meaning or the negative versions of such words.

Forward-looking statements speak only as of the date made. All statements we make relating to our estimated and projected earnings, costs, expenditures, cash flows, growth rates, financial results and our estimated benefits and costs of our acquisitions are forward-looking statements. In addition, we, through our senior management, from time to time make forward-looking public statements concerning our expected future operations and performance and other developments. These forward-looking statements are subject to risks and uncertainties that may change at any time, and, therefore, our actual results may differ materially from those that we expected. We derive many of our forwardlooking statements from our operating budgets and forecasts, which are based upon many detailed assumptions. While we believe that our assumptions are reasonable, we caution that it is very difficult to predict the impact of known factors, and, of course, it is impossible for us to anticipate all factors that could affect our actual results. All subsequent written and oral forward-looking statements attributable to us, or persons acting on our behalf, are expressly qualified in their entirety by the cautionary statements. Some of the factors that we believe could affect our results or the costs and benefits of the acquisitions include without limitation; unfavorable economic conditions; natural disasters, global calamities, sports strikes and other adverse incidents; the failure to retain current clients, renew existing client contracts; a determination by clients to reduce their outsourcing or use of preferred vendors; competition in our industries; increased operating costs and obstacles to cost recovery due to the pricing and cancellation terms of our food and support services contracts; the inability to achieve cost savings through our cost reduction efforts; our expansion strategy; the failure to maintain food safety throughout our supply chain, food-borne illness concerns and claims of illness or injury; governmental regulations including those relating to food and beverages, the environment, wage and hour and government contracting; liability associated with noncompliance with applicable law or other governmental regulations; new interpretations of or changes in the enforcement of the government regulatory framework; currency risks and other risks associated with international operations, including Foreign Corrupt Practices Act, U.K. Bribery Act and other anti-corruption law compliance; continued or further unionization of our workforce; liability resulting from our participation in multiemployer defined benefit pension plans; risks associated with suppliers from whom our products are sourced; disruptions to our relationship with, or to the business of, our primary distributor; the inability to hire and retain sufficient qualified personnel or increases in labor costs; healthcare reform legislation; the contract intensive nature of our business, which may lead to client disputes; seasonality; disruptions in the availability of our computer systems or privacy breaches; failure to achieve and maintain effective internal controls; our leverage; the inability to generate sufficient cash to service all of our indebtedness; debt agreements that limit our flexibility in operating our business; our ability to successfully integrate the businesses of Avendra and AmeriPride and costs and timing related thereto, the risk of unanticipated restructuring costs or assumption of undisclosed liabilities. the risk that we are unable to achieve the anticipated benefits (including tax benefits) and synergies of the acquisition of AmeriPride and Avendra including whether the proposed transactions will be accretive and within the expected timeframes, the availability of sufficient cash to repay certain indebtedness and our decision to utilize the cash for that purpose, the disruption of the transactions to each of Avendra and AmeriPride and their respective managements; the effect of the transactions on each of Avendra's and AmeriPride's ability to retain and hire key personnel and maintain relationships with customers, suppliers and other third parties, our ability to attract new or maintain existing customer and supplier relationships at reasonable cost, our ability to retain key personnel and other factors set forth under the headings Item 1A "Risk Factors," Item 3 "Legal Proceedings" and Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations" and other sections of our Annual Report on Form 10-K filed with the SEC on November 22, 2017, as such factors may be updated from time to time in our other periodic filings with the SEC, which are accessible on the SEC's website at www.sec.gov and which may be obtained by contacting Aramark's investor relations department via its website www.aramark.com. Accordingly, there are or will be important factors that could cause actual outcomes or results to differ materially from those indicated in these statements. These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements that are included in this presentation and in our other filings with the SEC. As a result of these risks and uncertainties, readers are cautioned not to place undue reliance on any forward-looking statements included herein or that may be made elsewhere from time to time by, or on behalf of, us. We undertake no obligation to publicly update or review any forward-looking statement, whether as a result of new information, future developments, changes in our expectations, or otherwise, except as required by law.

Important Disclosure

In this presentation, we mention certain financial measures that are considered non-GAAP. Generally, a non-GAAP financial measure is a numerical measure of a company's performance, financial position, or cash flows that either excludes or includes items different than those prepared or presented in accordance with generally accepted accounting principles in the United States. We have prepared disclosures and reconciliations of non-GAAP financial measures that were used in this presentation and may be used periodically by management when discussing our financial results with investors and analysts, which are in the appendix to this presentation. Our fiscal year ends on the Friday nearest September 30 of each year. When we refer to our fiscal years, we say "Fiscal" and the year number, as in "Fiscal 2018" which refers to our fiscal year ending September 28, 2018.



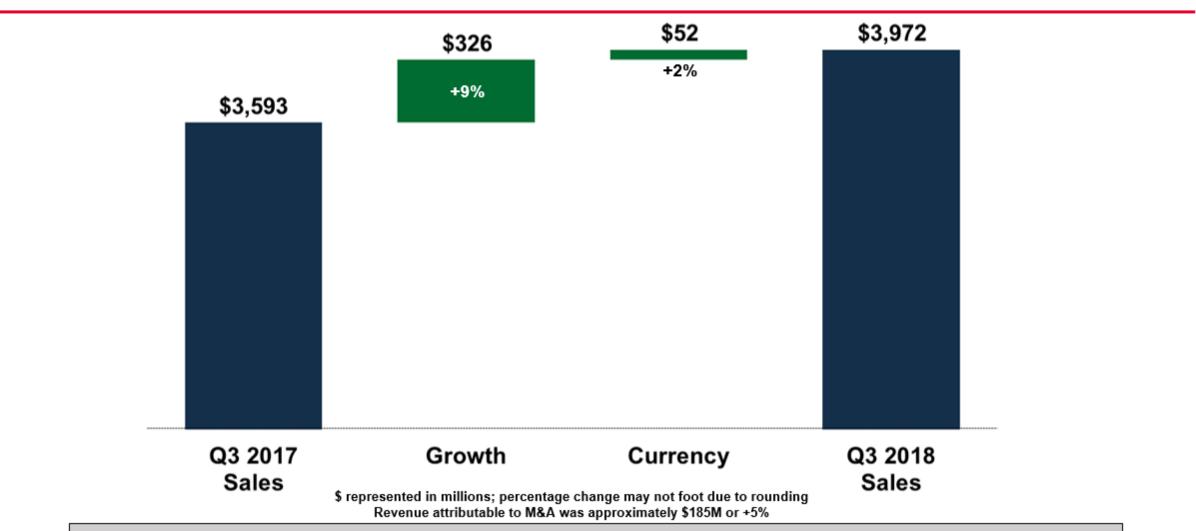
Overview

- Record third quarter results driven by focused execution
 - Constant currency sales +9%; legacy business growth +4%
 - Adjusted EPS of \$0.48, up 18%¹
 - Adjusted Operating Income (AOI) of \$254M, up 20%¹
 - Adjusted Operating Income Margin of 6.4%¹, up 60 bps
- Increasing FY18 revenue outlook to ~3.5% growth in legacy business
- Strong progress towards margin target
- Integration of Avendra and AmeriPride on track
- Affirming FY18 Adjusted EPS outlook of \$2.20 to \$2.30

¹ Constant Currency



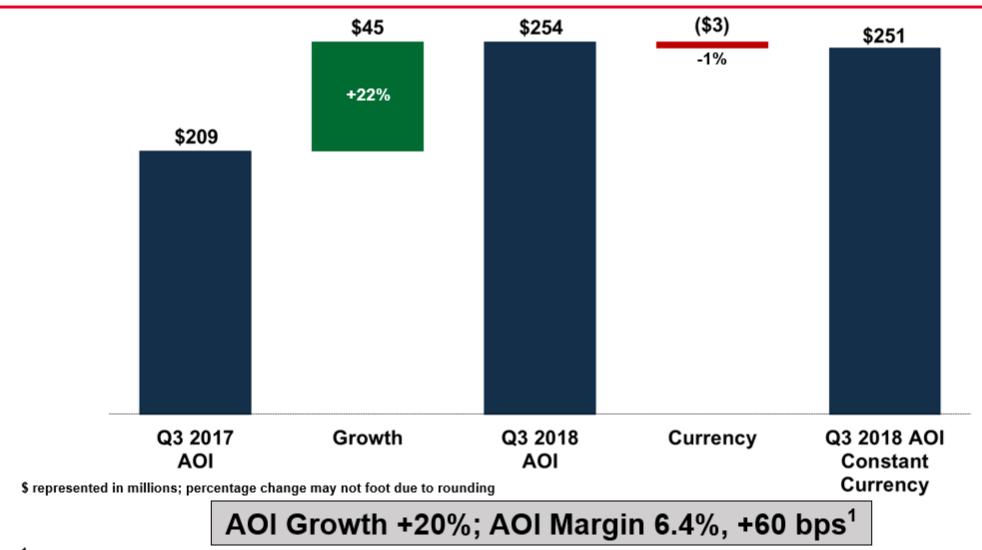
Q3 Sales Reconciliation



Sales +11%; Constant Currency Sales +9%; Legacy Business Growth +4%



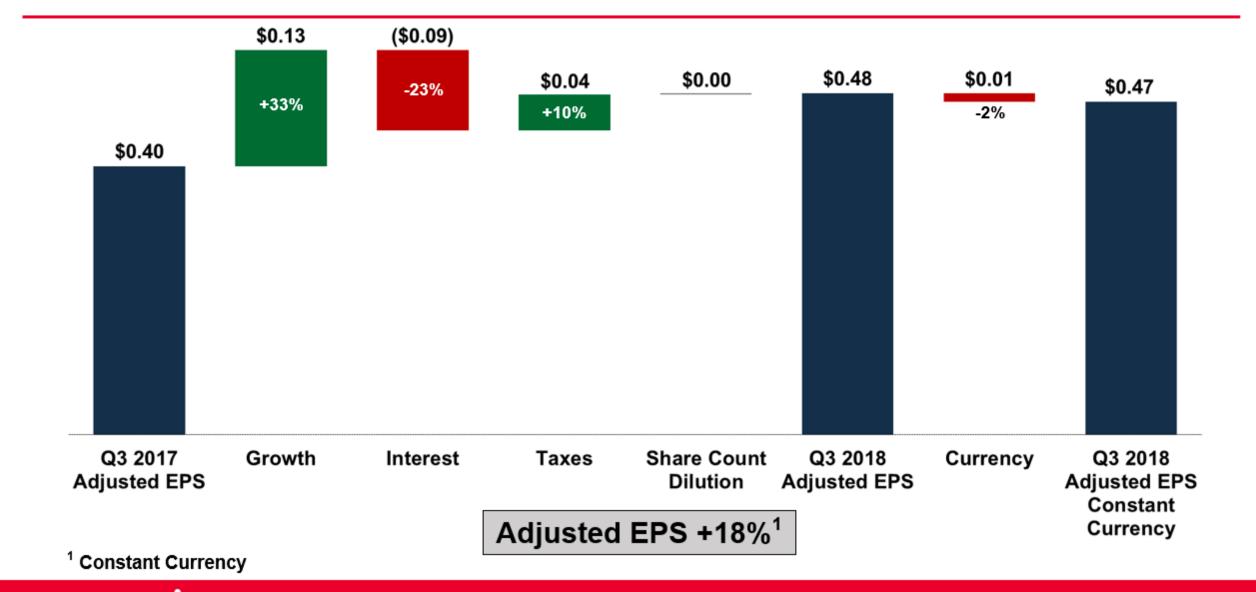
Q3 AOI Reconciliation



¹ All metrics are constant currency



Q3 Adjusted EPS Reconciliation





Strong 2018 Outlook

- Expect FY18 legacy business revenue growth of ~3.5%
- Adjusted EPS outlook of \$2.20 \$2.30 ... 5th consecutive year of double-digit growth
- Affirming strong free cash flow outlook >\$400 million
- Proven, resilient business model with strong financial flexibility
- Promising outlook past 2018 ... established Right to Win and strong industry trends

Appendix



Modeling Assumptions

FY18 Expectations

- Legacy business revenue growth of approximately 3.5%¹
- Adjusted EPS of \$2.20 \$2.30
- Currency 2-cent tailwind
- Free Cash Flow Outlook of > \$400M²
- Capex ~3.50% of Sales
- Adjusted interest expense of ~\$350M
- AOI effective tax rate of ~26%
- Leverage ratio below 4.5x by year-end

Second Half Expectations

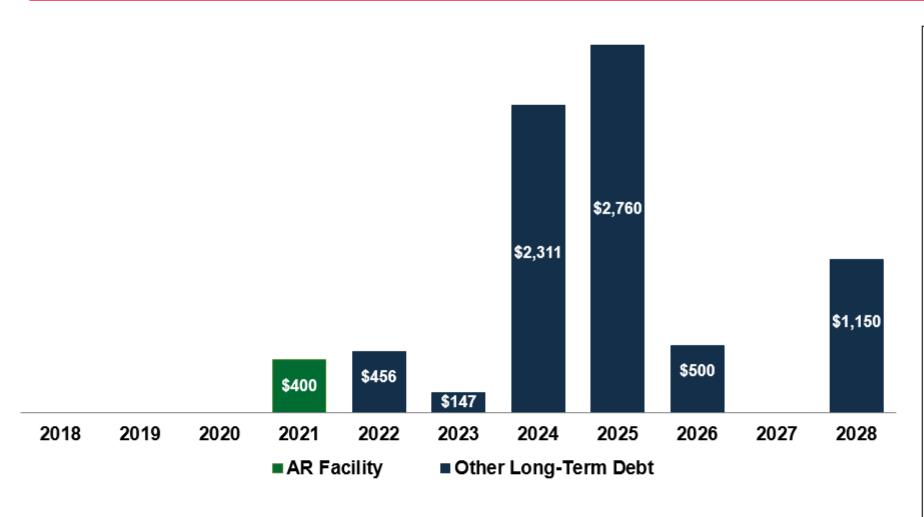
- Margin expansion accelerates as productivity improves
- Fourth quarter benefits from easier comps due to prioryear natural disasters

² ~\$135M related to certain assumed obligations from the transactions to be reported in "Net cash provided by operating activities"



¹ Update from prior assumptions

Low Interest Rate Sensitivity and Enhanced Financial Flexibility



- No significant maturities until year 2024
 - Extended AR facility maturity from 2019 to 2021
- 85% of total debt is fixed rate
- 100 bps increase in LIBOR results in \$15M incremental annual interest expense (~\$0.04 EPS)
- Lowered pricing on AR facility and \$3.2B of term loans



^{\$} Millions; as of 6/29/2018; excludes immaterial minimum principal payments, capital leases, and revolver borrowings

Constant Currency Sales

Constant Currency Sales represents sales growth, adjusted to eliminate the impact of currency translation.

Legacy Business Sales

Legacy Business Sales represents sales excluding the impact of currency translation and the sales of AmeriPride and Avendra.

Adjusted Operating Income

Adjusted Operating Income represents operating income adjusted to eliminate the change in amortization of acquisition-related customer relationship intangible assets resulting from the going-private transaction in 2007 (the "2007 LBO"); the impact of the change in fair value related to certain gasoline and diesel agreements; severance and other charges; share-based compensation; merger and integration related charges and other items impacting comparability.

Adjusted Operating Income (Constant Currency)

Adjusted Operating Income (Constant Currency) represents Adjusted Operating Income adjusted to eliminate the impact of currency translation.

Adjusted Net Income

Adjusted Net Income represents net income attributable to Aramark stockholders adjusted to eliminate the change in amortization of acquisition-related customer relationship intangible assets resulting from the 2007 LBO; the impact of changes in the fair value related to certain gasoline and diesel agreements; severance and other charges; share-based compensation; merger and integration related charges; the effects of refinancings on interest and other financing costs, net; the impact of tax reform and other items impacting comparability, less the tax impact of these adjustments. The tax effect for adjusted net income for our U.S. earnings is calculated using a blended U.S. federal and state tax rate. The tax effect for adjusted net income in jurisdictions outside the U.S. is calculated at the local country tax rate.

Adjusted Net Income (Constant Currency)

Adjusted Net Income (Constant Currency) represents Adjusted Net Income adjusted to eliminate the impact of currency translation.

Adjusted EPS

Adjusted EPS represents Adjusted Net Income divided by diluted weighted average shares outstanding.



Non-GAAP Reconciliation (cont'd)

Covenant Adjusted EBITDA

Covenant Adjusted EBITDA represents net income attributable to Aramark stockholders adjusted for interest and other financing costs, net; provision (benefit) for income taxes; depreciation and amortization; and certain other items as defined in our debt agreements required in calculating covenant ratios and debt compliance. The Company also uses Net Debt for its ratio to Covenant Adjusted EBITDA, which is calculated as total long-term borrowings less cash and cash equivalents.

Free Cash Flow

Free Cash Flow represents net cash provided by operating activities less net purchases of property and equipment, client contract investments and other. Management believes that the presentation of free cash flow provides useful information to investors because it represents a measure of cash flow available for distribution among all the security holders of the Company.

We use Constant Currency Sales, Adjusted Operating Income (including on a constant currency basis), Covenant Adjusted EBITDA, Adjusted Net Income (including on a constant currency basis), Adjusted EPS (including on a constant currency basis) and Free Cash Flow as supplemental measures of our operating profitability and to control our cash operating costs. We believe these financial measures are useful to investors because they enable better comparisons of our historical results and allow our investors to evaluate our performance based on the same metrics that we use to evaluate our performance and trends in our results. These financial metrics are not measurements of financial performance under generally accepted accounting principles, or GAAP. Our presentation of these metrics has limitations as an analytical tool, and should not be considered in isolation or as a substitute for analysis of our results as reported under GAAP. You should not consider these measures as alternatives to sales, operating income, net income, or earnings per share, determined in accordance with GAAP. Constant Currency Sales, Adjusted Operating Income, Covenant Adjusted EBITDA, Adjusted Net Income, Adjusted EPS and Free Cash Flow as presented by us, may not be comparable to other similarly titled measures of other companies because not all companies use identical calculations.



Adjusted Consolidated
 Operating Income Margin

ARAMARK AND SUBSIDIARIES RECONCILIATION OF NON-GAAP MEASURES ADJUSTED CONSOLIDATED OPERATING INCOME MARGIN

(Unaudited) (In thousands)

Three	Months	Ended	June	29,	2018

	_			I filee Modifile	Ea	10ed June 29, 2	OD	3		
	FS	SS United States	Ι	SS International		Uniform		Corporate		Aramark and Subsidiaries
Sales (as reported)	\$	2,501,000	\$	929,875	\$	540,731	Ξ		\$	3,971,606
Operating Income (as reported)	\$	134,601	\$	45,851	\$	57,149	\$	(49,448)	\$	188,153
Operating Income Margin (as reported)		5.38%		4.93%	_	10.57%				4.74%
Sales (as reported)	\$	2,501,000	\$	929,875	\$	540,731			\$	3,971,606
Effect of Currency Translation		(2,199)		(47,591)		(2,047)				(51,837)
Constant Currency Sales	\$	2,498,801	\$	882,284	\$	538,684			\$	3,919,769
Sales Growth (as reported)		4.92%		13.16%		39.43%				10.53%
Constant Currency Sales Growth		4.83%		7.36%		38.91%				9.09%
Operating Income (as reported)	\$	134,601	\$	45,851	\$	57,149	\$	(49,448)	\$	188,153
Amortization of Acquisition-Related Customer Relationship Intangible Assets Resulting from the 2007 LBO		8,158		(453)		_		_		7,705
Share-Based Compensation		96		26		27		34,814		34,963
Severance and Other Charges		3,595		149		_		5,313		9,057
Merger and Integration Related Charges		1,970		_		6,851		2,185		11,007
Gains, Losses and Settlements impacting comparability		1,492		1,926		_		(205)		3,213
Adjusted Operating Income	\$	149,912	\$	47,499	\$	64,027	\$	(7,340)	\$	254,098
Effect of Currency Translation		(543)		(1,963)		(174)		_		(2,680)
Adjusted Operating Income (Constant Currency)	\$	149,369	\$	45,536	\$	63,853	\$	(7,340)	\$	251,418
Operating Income Growth (as reported)		12.30%		76.07%		27.12%		36.68 %		21.64%
Adjusted Operating Income Growth		7.77%	Ξ	22.36%	Ξ	38.78%	Ξ	(51.75)%	Ξ	21.66%
Adjusted Operating Income Growth (Constant Currency)		7.37%	Ξ	17.30%	Ξ	38.41%		(51.75)%		20.38%
Adjusted Operating Income Margin (Constant Currency)		5.98%	Ξ	5.16%	Ξ	11.85%	Τ		Ξ	6.41%
				Three Months	Er	ided June 30, 2	01	7		
	FS	SS United States	Ι	SS International		Uniform		Corporate		Aramark and Subsidiaries
Sales (as reported)	\$	2,383,702	\$	821,771	\$	387,804			\$	3,593,277
Operating Income (as reported)	\$	119,857	\$	26,042	\$	44,957	\$	(36,177)	\$	154,679
Amortization of Acquisition-Related Customer Relationship Intangible Assets and Depreciation of Property and Equipment Resulting from the 2007 LBO		14,127		(413)		_		_		13,714
Share-Based Compensation		150		98		79		15,771		16,098
Severance and Other Charges		4,716		13,370		1,098		1,690		20,874
Gains, Losses and Settlements in pacting comparability		260		(277)		_		3,503		3,486
Adjusted Operating Income	\$	139,110	\$	38,820	\$	46,134	\$	(15,213)	\$	208,851
Operating Income Margin (as reported)		5.03%		3.17%		11.59%				4.30%
Adjusted Operating Income Margin		5.84%		4.72%		11.90%				5.81%

- Adjusted Net Income
- Adjusted EPS

ARAMARK AND SUBSIDIARIES

RECONCILIATION OF NON-GAAP MEASURES

ADJUSTED NET INCOME & ADJUSTED EPS

(Unaudited) (In thousands, except per share amounts)

(Onesones) (in in		Three Months Ended				Nine Months Ended					
		une 29. 2018	June 30, 2017			June 29, 2018	June 30, 2017				
N. 4 T		MIE 25, 2010	-	Julie 30, 2017	-	June 29, 2016	-	June 30, 2017			
Net Income Attributable to Aramark Stockholders (as reported)	\$	72,577	\$	65,295	\$	392,430	\$	260,785			
A djustment											
Am ortization of Acquisition-Related Customer Relationship Intangible Assets and Depreciation of Property and Equipment Resulting from the 2007 LBO		7,705		13,714		30,031		43,871			
Share-Based Compensation		34,963		16,098		69,381		52,066			
Severance and Other Charges		9,057		20,874		65,533		20,874			
Merger and Integration Related Charges		11,007		_		66,138		_			
Gains, Losses and Settlements impacting comparability		3,213		3,486		(5,780)		(2)			
Effects of Refinancing on Interest and Other Financing Costs, net		_		_		17,773		29,968			
Effect of Tax Reform on Provision for Income Taxes		_		_		(183,808)		_			
Tax Impact of Adjustments to Adjusted Net Income		(18,719)		(19,493)		(61,238)		(54,735)			
Adjusted Net Income	\$	119,803	\$	99,974	\$	390,460	\$	352,827			
Effect of Currency Translation, net of Tax		(1,408)		_		(4,705)		_			
Adjusted Net Income (Constant Currency)	\$	118,395	\$	99,974	\$	385,755	\$	352,827			
Earnings Per Share (as reported)											
Net Income Attributable to Aramark Stockholders (as reported)	\$	72,577	\$	65,295	\$	392,430	\$	260,785			
Diluted Weighted Average Shares Outstanding		251,857		251,156		252,231		251,548			
	\$	0.29	\$	0.26	\$	1.56	\$	1.04			
Earnings Per Share Growth (as reported)		11.54%				50.00%					
Adjusted Earnings Per Share											
Adjusted Net Income	\$	119,803	\$	99,974	\$	390,460	\$	352,827			
Diluted Weighted Average Shares Outstanding		251,857		251,156		252,231		251,548			
	\$	0.48	\$	0.40	\$	1.55	\$	1.40			
Adjusted Earnings Per Share Growth		20.00%				10.71%					
Adjusted Earnings Per Share (Constant Currency)	Ξ				Ī						
Adjusted Net Income (Constant Currency)	\$	118,395	\$	99,974	\$	385,755	\$	352,827			
Diluted Weighted Average Shares Outstanding		251,857		251,156		252,231		251,548			
-	\$	0.47	\$	0.40	\$	1.53	\$	1.40			
Adjusted Earnings Per Share Growth (Constant Currency)		17.50%				9.29%					



 Net Debt to Covenant Adjusted EBITDA

ARAMARK AND SUBSIDIARIES RECONCILIATION OF NON-GAAP ME ASURES NET DEBT TO COVENANT ADJUSTED EBITDA

(Unaudited) (In thousands)

		Twelve Months Ended					
	_	June 29, 2018		June 30, 2017			
Net Income Attributable to Aramark Stockholders (as reported)	S	505,568	\$	344,128			
Interest and Other Financing Costs, net		324,341		293,339			
(Benefit) Provision for Income Taxes		(68,783)		143,108			
Depreciation and Amortization		573,601		503,851			
Share-based compensation expense(1)		83,154		63,702			
Proforma EBITDA for equity method investees(2)		16,168		13,012			
Proforma EBITDA for certain transactions(3)		105,424		553			
Other ⁽⁴⁾		133,936		46,047			
Cov enant Adjusted EBITDA	S	1,673,409	\$	1,407,740			
Net Debt to Covenant Adjusted E BITDA							
Total Long-Term Borrowings	\$	7,870,305	\$	5,514,380			
Less: Cash and cash equivalents	S	165,968	S	154,674			
Net Debt	\$	7,704,337	\$	5,359,706			
Covenant Adjusted EBITDA	\$	1,673,409	S	1,407,740			
Net Debt/Covenant Adjusted EBITDA		4.6		3.8			

⁽¹⁾ Represents compensation expense related to the Company's issuances of share-based awards but does not include the related employer payroll tax expense incurred by the Company when employees exercise in the money stock options or vest in restricted stock awards.

(3) Represents the annualizing of net EBITDA from certain acquisitions made during the period.

(4) Other for the twelve months ended June 29, 2018 and June 30, 2017, respectively, includes organizational streamlining initiatives (\$40.6 million costs and \$35.3 million costs), the impact of the change in fair value related to certain gasoline and diesel agreements (\$4.1 million gain and \$4.0 million loss), expenses related to merger and integration related charges (\$66.9 million and \$2.9 million) and other miscellaneous expenses. The twelve months ended June 29, 2018 also includes the estimated impact of natural disasters, net of insurance proceeds (\$13.3 million, of which \$6.1 million related to asset write-downs), property and other asset write-downs related to a joint venture liquidation and acquisition (\$7.5 million) and duplicate rent charges to build out and ready the Company's new headquarters while occupying its then-existing headquarters (\$4.9 million). The twelve months ended June 30, 2017 also includes asset write-offs (\$5.0 million).



Trusters Months Ended

⁽²⁾ Represents our estimated share of EBITDA primarily from our AIM Services Co., Ltd. equity method investment, not already reflected in our net income attributable to Aramark stockholders. EBITDA for this equity method investee is calculated in a manner consistent with Covenant Adjusted EBITDA but does not represent cash distributions received from this investee.

Legacy Business Sales

ARAMARK AND SUBSIDIARIES RECONCILIATION OF NON-GAAP MEASURES LEGACY BUSINESS SALES

(Unaudited) (In thousands)

	Thre	e Months Ended	Nine Months Ended				
	J	une 29, 2018		June 29, 2018			
Sales (as reported)	\$	3,971,606	\$	11,876,035			
Effect of Currency Translation		(51,837)		(195,159)			
Constant Currency Sales		3,919,769		11,680,876			
Effect of AmeriPride and Avendra Acquisitions		(184,666)		(338,047)			
Legacy Business Sales	\$	3,735,103	\$	11,342,829			
	Thre	e Months Ended	Nin	e Months Ended			
	J	une 30, 2017		June 30, 2017			
Sales (as reported)	\$	3,593,277	\$	10,950,288			
Sales Growth (as reported)		10.53%		8.45%			
Legacy Business Sales Growth		3.95%	6 3.58%				



Adjusted EPS Growth

ARAMARK AND SUBSIDIARIES

RECONCILIATION OF NON-GAAP MEASURES

ADJUSTED NET INCOME & ADJUSTED EPS (Unaudited) (In thousands, except per share amounts)

12 Months Ended

	12 Months Ended								
	9/29/201	7	9/30/2016	_1	0/2/2015	_	10/3/2014	9	/27/2013
Net Income Attributable to Aramark Stockholders (as reported)	\$ 373,923	\$	287,806	\$	235,946	\$	148,956	\$	69,356
Adjustment:									
Loss from Discontinued Operations, net of tax	_		_		_		_		1,030
Amortization of Acquisition-Related Customer Relationship Intangible Assets and Depreciation of Property and Equipment Resulting from the Transaction	57,585	;	78,174		110,080		129,505		155,443
Share-Based Compensation	67,089)	59,358		72,800		47,522		19,417
Severance and Other Charges	28,328		41,736		66,545		53,554		113,464
Effects of Acquisitions and Divestitures	(1,127)	275		(421)		(71)		(5,992)
Branding	_		_		_		26,910		968
Initial Public Offering-Related Expenses, including share-based compensation	_		_		_		56,133		_
Gains, Losses and Settlements impacting comparability	912	:	13,447		3,793		1,911		(10,251)
Effects of Refinancing on Interest and Other Financing Costs, net	31,491		31,267		_		25,705		39,830
Tax Impact of Adjustments to Adjusted Net Income	(69,039)	(87,025)		(102,485)		(128,442)		(118,694)
Adjusted Net Income	\$ 489,162	\$	425,038	\$	386,258	\$	361,683	\$	264,571
Effect of Currency Translation, net of tax	989)	7,802		_		(18,171)		(3,941)
Adjusted Net Income (Constant Currency)	\$ 490,151	\$	432,840	\$	386,258	\$	343,512	\$	260,630
Earnings Per Share (as reported)									
Net Income Attributable to Aramark Stockholders (as reported)	\$ 373,923	\$	287,806	\$	235,946	\$	148,956	\$	69,356
Diluted Weighted Average Shares Outstanding	251,557		248,763		246,616		237,451		209,370
	\$ 1.49	2	1.16	\$	0.96	\$	0.63	\$	0.33
Earnings Per Share Growth (as reported)	28.45	96							
Adjusted Earnings Per Share									
Adjusted Net Income	\$ 489,162	\$	425,038	\$	386,258	\$	361,683	\$	264,571
Diluted Weighted Average Shares Outstanding	251,557		248,763		246,616		237,451		209,370
	\$ 1.94	\$	1.71	\$	1.57	\$	1.52	\$	1.26
Adjusted Earnings Per Share (Constant Currency as reported in each respective year)									
Adjusted Net Income (Constant Currency)	\$ 490,151	\$	432,840	\$	386,258	\$	343,512	\$	260,630
Diluted Weighted Average Shares Outstanding	251,557		248,763		246,616		237,451		209,370
	\$ 1.95	\$	1.74	\$	1.57	\$	1.45	\$	1.24
Adjusted Earnings Per Share (Constant Currency)	\$ 1.95	\$	1.71						
Adjusted Earnings Per Share Growth (Constant Currency)	14.04	96							

